

Multi-country final execution report ("Field" projects)

Instructions

(Delete this page when preparing report)

The execution report is submitted:

- At the end of tranche 1: interim execution report, submitted along with the letter requesting that the conditions precedent to the following payment be lifted.
- At the end of tranche 2: final execution report, submitted to AFD no later than three months following the effective end of the project. The final report addresses both the project as a whole and the second tranche.

The execution report comprises:

- a technical report (Word), and
- a financial report (Excel)

The execution report must not be longer than:

- 20 pages excl. financial tables + a maximum of 20 pages of appendices for single-country "field" projects and "public interest" projects.
- 30 pages excl. financial tables and country forms + a maximum of 30 pages of appendices for multi-country "field" projects and "public interest" projects.

The execution report submitted to the SPC/DPO Division must be consistent with the format specified here and have the requested number of pages. Otherwise the report will be returned and payment will be delayed.

The execution report must be submitted to the SPC/DPO Technical manager in charge of the project, as well as to the financial manager **in paper format (two copies) and electronically** (by email if less than 5 Mb or via a file transfer platform if necessary).

For electronic transmission, financial documents must be sent as Excel files, not PDF.

List of documents to be included in the execution report

(Outlines for documents mentioned in point 2 below are available on the AFD website)

- 1. A letter addressed to AFD announcing submission of the final report and signed by a duly authorised representative**

- 2. The execution report, made up of the following documents:**
 - ☐ Cover page including all necessary information (CSO name, project title, agreement number, period addressed in the report, date of drafting, name of the contact within the CSO),
 - ☐ Technical report (including the summary table of achievements and indicators)
 - ☐ Financial report (expenditures, resources, non-monetary contributions, breakdown by country) signed by an authorised representative
 - ☐ Appendices, if applicable (evaluation, analysis of lessons learned, mission reports, etc.)

CSO logo



MULTI-COUNTRY FINAL EXECUTION REPORT

CSO name:

Project title:

Agreement No.:

Period addressed in the report: DD/MM/YYYY-DD/MM/YYYY

Date of drafting of the report DD/MM/YYYY

Name of contact person (NAME, position, telephone, email):

.....

ACRONYMS AND ABBREVIATIONS

List all acronyms used in the report in alphabetical order.

MULTI-COUNTRY FINAL EXECUTION REPORT: TEMPLATE

Use the 3rd person singular; single spacing; spaces between paragraphs.

Use the specified layout and font (Times New Roman 11).

All comments and instructions printed below in italics must be deleted upon drafting the report.

The information provided below must be consistent with the financial information contained in the financial report.

SUMMARY

Use the execution report template, inserting page numbers.

I. TECHNICAL REPORT

A. Brief presentation of the project (1 page maximum)

Information in this section must be taken from the project transparency memorandum included in the NIONG and validated upon signing the financing agreement.

- Location
- Timeline (start date and end date¹)
- Initial context and issues at stake

B. Progress report (2 to 3 pages maximum)

This paragraph should provide an overall view of project implementation throughout the project life cycle (tranches 1 and 2).

1. Significant changes to the overall context of the project

For multi-phase projects, please explain how the context has changed since the end of the previous phase.

What external or internal events occurred in the course of the project? Was their influence on the project positive or negative?

2. Assessment of achievement of objectives

Has the project achieved the specific and final objectives set (in terms of timeline, achievements, geographic areas covered, partnerships, target groups)?

If so, what were the decisive factors?

What activities or dynamics offered the project particular added value? What best practices emerged during project implementation?

If not, what were the main difficulties encountered (delays, cancellations, postponement of activities) and the measures taken to overcome these obstacles?

¹ Based on the dates mentioned in the financing agreement.

C. Project achievements - (3 to 10 pages maximum)

This paragraph is based on the country forms, which provide a detailed account of activities/outcomes in each country involved in the project.

This section must provide an overall view of the project's activities and the cross-cutting topics addressed.

1. Analysis and comments

For each specific objective laid out in the initial logical framework, please specify:

- *the degree to which results were achieved (and, where applicable, discrepancies between forecast and actual outcomes),*
- *delivery and completion of activities,*
- *provide a numerical estimate of target groups impacted and specify the nature of these groups.*

Provide an overall critical analysis of the project, with a special focus on events during tranche 2. If necessary, please specify:

- *which activities were fully successful, explaining success factors,*
- *actions that demonstrate the greatest divergence between forecast and actual outcomes, explaining the causes and solutions identified.*

In this paragraph, provide a critical analysis of cross-cutting activities implemented during the project among the different countries. What was the outcome of these activities? What lessons were learned?

2. Resources and partnerships

Provide a qualitative assessment of the involvement of the key partner(s), as well as the partnership itself throughout the project. Were relations between you and your partner(s) assessed during the project? What fields of expertise were enhanced for you and your partner(s)?

If applicable, explain what new partner(s) was/were identified during the project and the role it/they played.

In what way did the project enhance the skills of local partners? How is this impact measured? Is this enhancement of skills consistent with the institutional analysis performed and with the project's initial objectives?

If applicable, provide information on equipment, staff, financial contributions, etc. obtained during the project.

3. Steering and governance

Explain supervisory actions within the framework of the project, technical assistance missions, steering committee meetings organised throughout the project and what insights into the project these initiatives provided.

4. Attention to cross-cutting topics and Sustainable Development Goals (SDGs)

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If applicable, explain the specific actions implemented to address cross-cutting topics (gender, environment, climate, youth, social economy, etc.) and what monitoring and impact indicators were used in this regard.

If applicable, explain the link between project activities and achievement of one or more SDGs.

5. Analysis of lessons learned and communication

Provide detailed information on actions carried out regarding analysis of lessons learned and communication prior to the end of the project (seminars, workshops, target audience, results). Describe events and/or materials produced and explain how they were disseminated.

6. Assessment procedures

If an internal or external interim or final assessment was carried out, please present the main conclusions. Summaries of these initiatives may be appended to the report.

7. Performance of specific commitments

Please explain the degree of performance of any specific commitments specified in the financing agreement.

8. Other (optional)

This paragraph serves to describe a specific aspect of the project that was not addressed above. It may concern the project itself, as well as your internal organisation or any other information that may be of interest to AFD.

COUNTRY FORMS

Country forms were submitted during the project appraisal phase (one country form per country of intervention). They must be updated for this report. Country forms provide insight into the way the project is implemented in the different countries.

COUNTRY 1	<p>Map indicating the location of project activities (if available)</p>
<p>Name of CSO leading the project:</p>	
<p>Names of local partners:</p> <p>-</p> <p>-</p> <p><i>If applicable, explain what new partners were identified during the project and the role they played. (In the case of a new partner, and particularly one benefiting from financial retrocessions, verify that AFD was given prior notification)</i></p>	
<p>Amount of the draft budget attributed to the country:</p> <p><i>If the budget attributed to the country was revised in the course of the project, please specify the former and current amounts and explain the reasons for this difference.</i></p>	
<p><u>1. Local context for project implementation</u></p> <p>Please describe the political, economic and social context of the country where the project is implemented. If relevant, the CSO may explain how the context affects project implementation.</p> <p><i>If applicable, explain any significant changes to the context in the country of intervention (political, economic, social) during the life of the project. Did these changes have an impact on the project? If so, in what way?</i></p> <p><i>How would you describe your relations and those of your partner(s) with government authorities in the country or countries concerned? How have these relations developed and possibly affected the project?</i></p>	
<p><u>2. Identification of project beneficiaries in the country</u></p> <p>Please explain who will benefit from activities carried out by partners and what added value the project will offer for these beneficiaries. The CSO may cite quantitative objectives.</p> <p><i>If applicable, specify whether new target groups were identified during the project. How do you assess achievement of your initial objectives with regards to these beneficiaries?</i></p>	
<p><u>3. Description of project activities carried out in the country in question</u></p> <p>Please explain how the main activities will be implemented in the country in question so as to best meet the specific objectives.</p>	

Specific objectives	Activities carried out during tranches 1 and 2	Results obtained during tranches 1 and 2
Specific objective 1:	1.1 [Activity 1] Activities undertaken by partners in the country to meet this objective: - - - etc. 1.2 [Activity 2] - - - etc.	Objective 1 results: List the main results expected in the country: - - - etc.
Specific objective 2:	2.1 [Activity 1] Activities undertaken by partners in the country to meet this objective: - - - etc. 2.2 [Activity 2] - - - etc.	Objective 2 results: List the main results expected in the country: - - - etc.
Specific objective 3:	3.1 [Activity 1] Activities undertaken by partners in the country to meet this objective: - - - etc. 3.2 [Activity 2] - - - etc.	Objective 3 results: List the main results expected in the country: - - - etc.

4. Other

If necessary, the CSO may specify other aspects specific to the country in question.

COUNTRY 2	
<div> Name of CSO leading the project </div>	<div> Map indicating the location of project activities (if available) </div>
<div> Names of local partners - - <i>If applicable, explain what new partners were identified during the project and the role they played. (In the case of a new partner, and particularly one benefiting from financial retrocessions, verify that AFD was given prior notification)</i> </div>	
<div> Amount of the draft budget attributed to the country: <i>If the budget attributed to the country was revised in the course of the project, please specify the former and current amounts and explain the reasons for this difference.</i> </div>	
<div> <u>1. Local context for project implementation</u> Please describe the political, economic and social context of the country where the project is implemented. If relevant, the CSO may explain how the context affects project implementation. <i>If applicable, explain any significant changes to the context in the country of intervention (political, economic, social) during the life of the project. Did these changes have an impact on the project? If so, in what way?</i> <i>How would you describe the relations of the CSO and those of your partner(s) with government authorities in the country or countries concerned? How have these relations developed and possibly affected the project?</i> </div>	
<div> <u>2. Identification of project beneficiaries in the country</u> Please explain who will benefit from activities carried out by partners and what added value the project will offer for these beneficiaries. The CSO may cite quantitative objectives. <i>If applicable, specify whether new target groups were identified during the project. How do you assess achievement of your initial objectives with regards to these beneficiaries?</i> </div>	
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Specific objectives	Activities carried out during tranches 1 and 2	Results obtained during tranches 1 and 2
Specific objective 1:	1.1 [Activity 1] Activities undertaken by partners in the country to meet this objective: - - - etc. 1.2 [Activity 2] - - - etc.	Objective 1 results: List the main results expected in the country: - - - etc.
Specific objective 2:	2.1 [Activity 1] Activities undertaken by partners in the country to meet this objective: - - - etc. 2.2 [Activity 2] - - - etc.	Objective 2 results: List the main results expected in the country: - - - etc.
Specific objective 3:	3.1 [Activity 1] Activities undertaken by partners in the country to meet this objective: - - - etc. 3.2 [Activity 2] - - - etc.	Objective 3 results: List the main results expected in the country: - - - etc.

4. Other

If necessary, the CSO may specify other aspects specific to the country in question.

D. Project conclusions (3 pages maximum)

This paragraph is intended to describe lessons learned from the project, provide a more qualitative analysis and offer an overall impact assessment.

Explain whether the assumptions and procedures used for the project were suited to the topic addressed. If applicable, explain any modifications (reorientations, postponements, additions) during the project life cycle (timeline, geographic areas, key partners, target groups, planned activities, etc.). Did these modifications have an impact on the resources applied and the project budget?

What were the planned and unforeseen effects and/or impacts of the project?

E. Post-project outlook

Please describe the exit strategy adopted, support to be provided to the partner following the end of the project, future use of equipment and facilities, measures taken to guarantee that achievements are sustainable and/or replicable, etc.

Is a new phase of the project planned?

If applicable, explain measures taken during the completed tranches to analyse lessons learned and guarantee that impacts are sustainable. If necessary, specify any modifications to activities or strategic reorientations in terms of guaranteeing sustainability. Explain how the momentum created can be maintained following the end of the project.

F. Appendices (20 to 30 pages)

Please include any appendices that provide insight into the project:

- Maps, photos,
- Summaries of any studies or assessments carried out,
- Publications, etc.

Note: any publication, brochure, guidebook, booklet, study, etc. may be appended to the report (with the exception of bound documents).

II. FINANCIAL REPORT

The Excel template for the financial report is available on the AFD website, along with instructions for completing the document.

The technical and financial reports must be submitted together. The financial report must be presented in a perfectly clear, accurate and coherent way.

A. Introduction (2/3 pages maximum)

If necessary, please note any no-objection notices (NON) issued by AFD in the event of deviations exceeding +/- 20% of the total amount of each of the 8 or 9 budget items.

Explain any deviation in expenditure headings exceeding +/- 10% compared to the initial draft budget for the tranche (or revised budget, as the case may be).

If necessary, please specify new funding (funding body, amount, period in question if applicable) obtained during the project.

B. Financial storyline

In the paper version of the report, the financial storyline is copied from the Excel document and printed in A3 format. It is appended to the report. The “calculation method” column must appear in the financial storyline (when printing the file, the “calculation method” column will automatically be printed on the back.

In the electronic version, the financial storyline is attached to the message.

The financial storyline must always contain all items submitted to and approved by AFD in the previous version (information on the initial financing agreement, any addenda and NONs confirmed by AFD).

Fill in the following tabs:

- *“expenditures”*
- *“resources”*
- *“non-monetary contributions”*
- *“breakdown by country”*

Definitions:

- *Initial budget = budget as appended to the financing agreement*
- *Actual budget = effective expenditures following execution of a given tranche*
- *Revised budget = by way of amendment/NON or previous interim reports validated by AFD*
- *Total revised budget = tranche 1 actual budget + tranche 2 revised budget*

April 2016

This document *Rapport d'exécution final multi-pays* from April 2016, published by the French Development Agency, has been translated into English by Justin Scherer.

With the financial support of:



April, 2017